

What I Wish I Knew When I Was 17

Sanjay Bakshi
Flame University
January 9, 2021

1:

Just how powerful some of the ideas that are taught in academia are, just how useful they are in making decisions and for understanding how the world really works;

2:

**How becoming a wiser person over time
requires application of these ideas;**

3:

That these ideas will come from multiple disciplines and you will have to learn to be a broad thinker by picking up the best ideas from multiple disciplines;

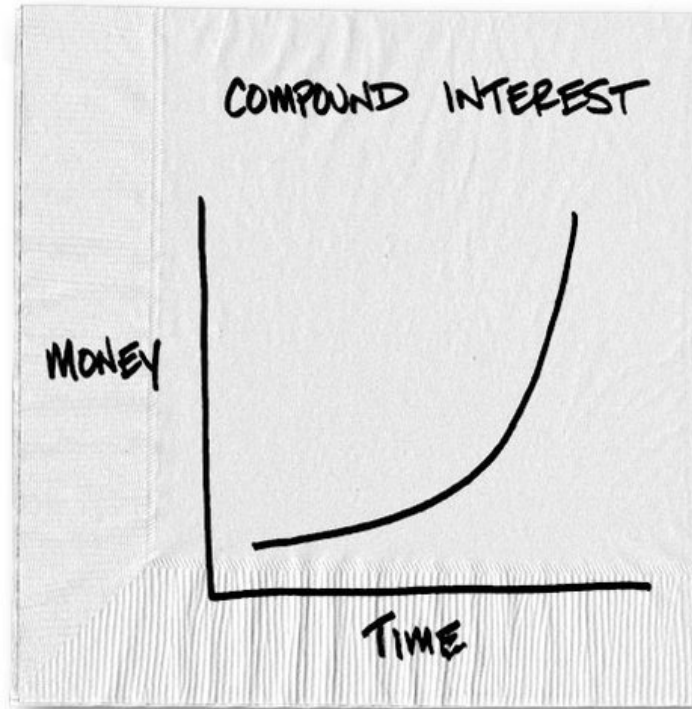
4:

How you only need a handful of key ideas from key disciplines to really understand how the world really works; and

5:

**How these ideas often combine to
produce stunning outcomes**

**Idea # 1:
Compound Interest**



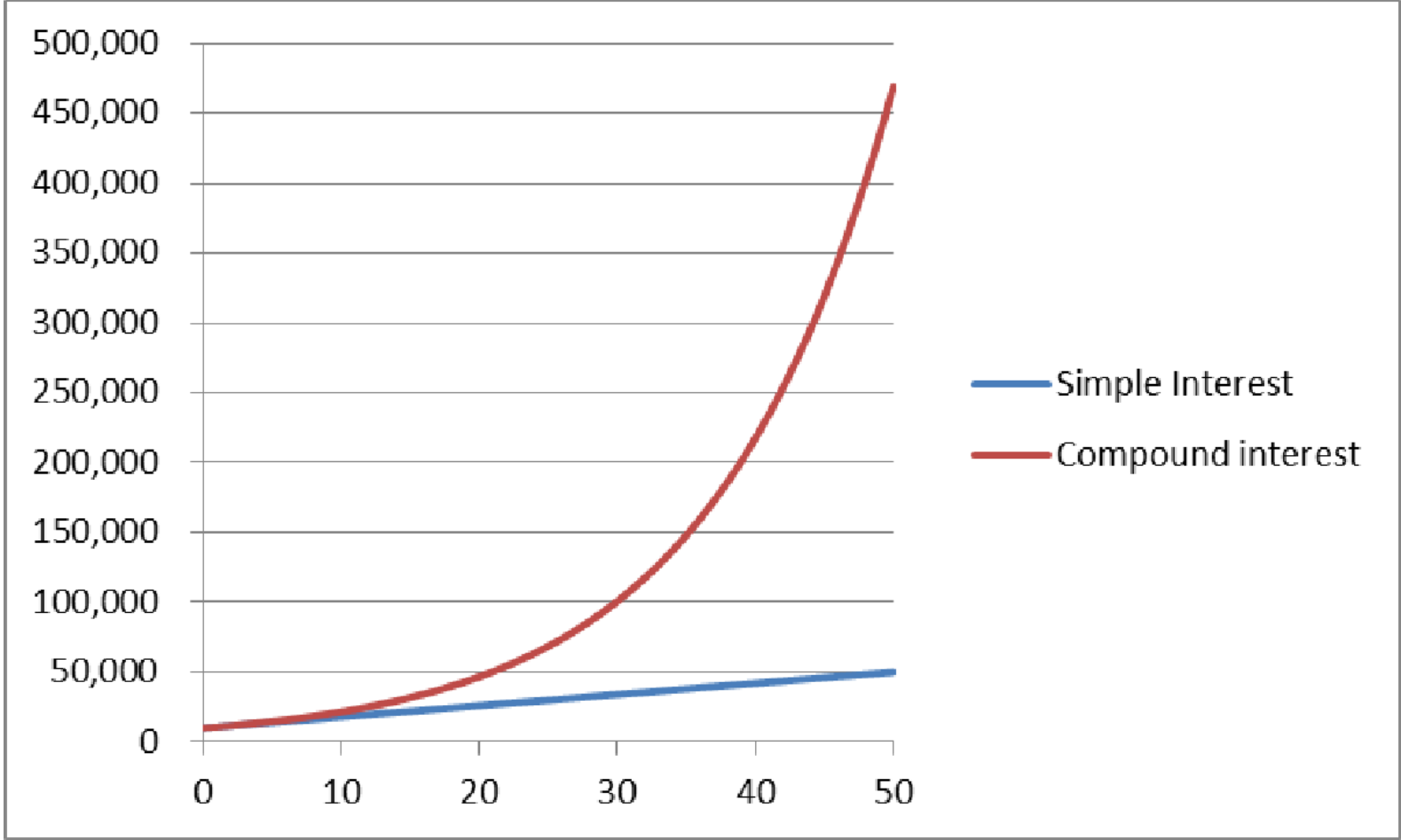
$$A = P \left(1 + \frac{R}{100} \right)^n$$

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$$100 \times (1.10)^{30} = 1,745$$

$$100 \times (1.14)^{30} = 5,095$$

$$5,095/1,745 = 2.9x$$



Example: Delayed Gratification

"Your view of human nature will change profoundly
as you read this brilliant book."

—DANIEL KAHNEMAN, author of *Thinking, Fast and Slow*

THE

marshmallow

TEST

Mastering Self-Control

WALTER MISCHEL

$$A = P \left(1 + \frac{R}{100} \right)^n$$



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- **Let A be the eventual outcome you desire**

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- **Let A be the eventual outcome you desire**
- **Let P be your starting position**

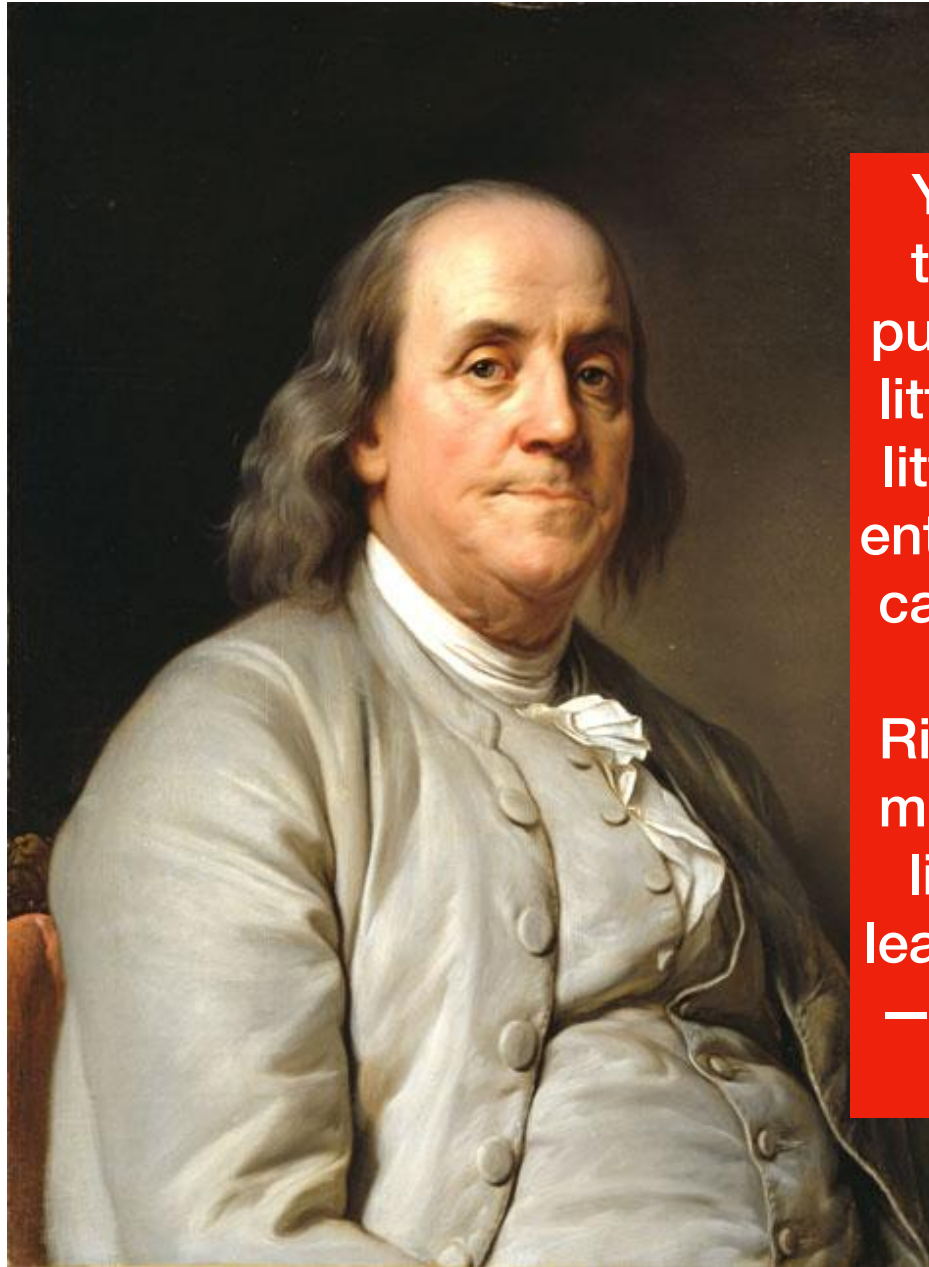
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- **Let A be the eventual outcome you desire**
- **Let P be your starting position**
- **Let R be the outcome of effort you put in over time**
 - **this should rise over time if you are any good, right? So, R is not a constant**

$$A = P \left(1 + \frac{R}{100} \right)^n$$

- **Let A be the eventual outcome you desire**
- **Let P be your starting position**
- **Let R be the outcome of effort you put in over time**
- this should rise over time if you are any good,
right? So, R is not a constant
- **Let n be the period over which you put in the effort**

Example: Frugality



You may think, perhaps, that a little tea, or a little punch now and then, diet a little more costly, clothes a little finer, and a little more entertainment now and then can be no great matter but remember what Poor Richard says “Many a little makes a mickle; beware of little expense for a small leak will sink a great ship.¹”
— Benjamin Franklin, Poor Richard’s Almanac



“It is easier to suppress the first desire than to satisfy all that follow it.” — Benjamin Franklin, Poor Richard’s Almanac

$$A = P \left(1 + \frac{R}{100} \right)^n$$

“Life is like a snowball, all you need is wet snow and a really long hill.” — Warren Buffett





THE FRENCH NOTE

AMBER ORANGE
SPECIAL COLLECTION
SHAMFOO

shampooing

SOFITEL
HOTELS & RESORTS

MUMBAI BKC



Conditioner

*Lime, Tulsi
& Narangi*

specially blended for



Oberoi Hotels & Resorts

50 ml e 1.7 fl.oz.

SEAWEED



THERAPY



CROWNE PLAZA

HOTELS & RESORTS



Example: Tradeoffs

$$A = P \left(1 + \frac{R}{100} \right)^n$$



The farmer who
killed the goose
that laid the golden
eggs

$$A = P \left(1 + \frac{R}{100} \right)^n$$

$$A = P \left(1 + \frac{R}{100} \right)^n$$

THE
LITTLE BOOK
of TALENT

52 TIPS
FOR
IMPROVING
YOUR
SKILLS

DANIEL COYLE

New York Times bestselling author of

THE TALENT CODE



New York Times bestselling author
DANIEL COYLE



One Small Step

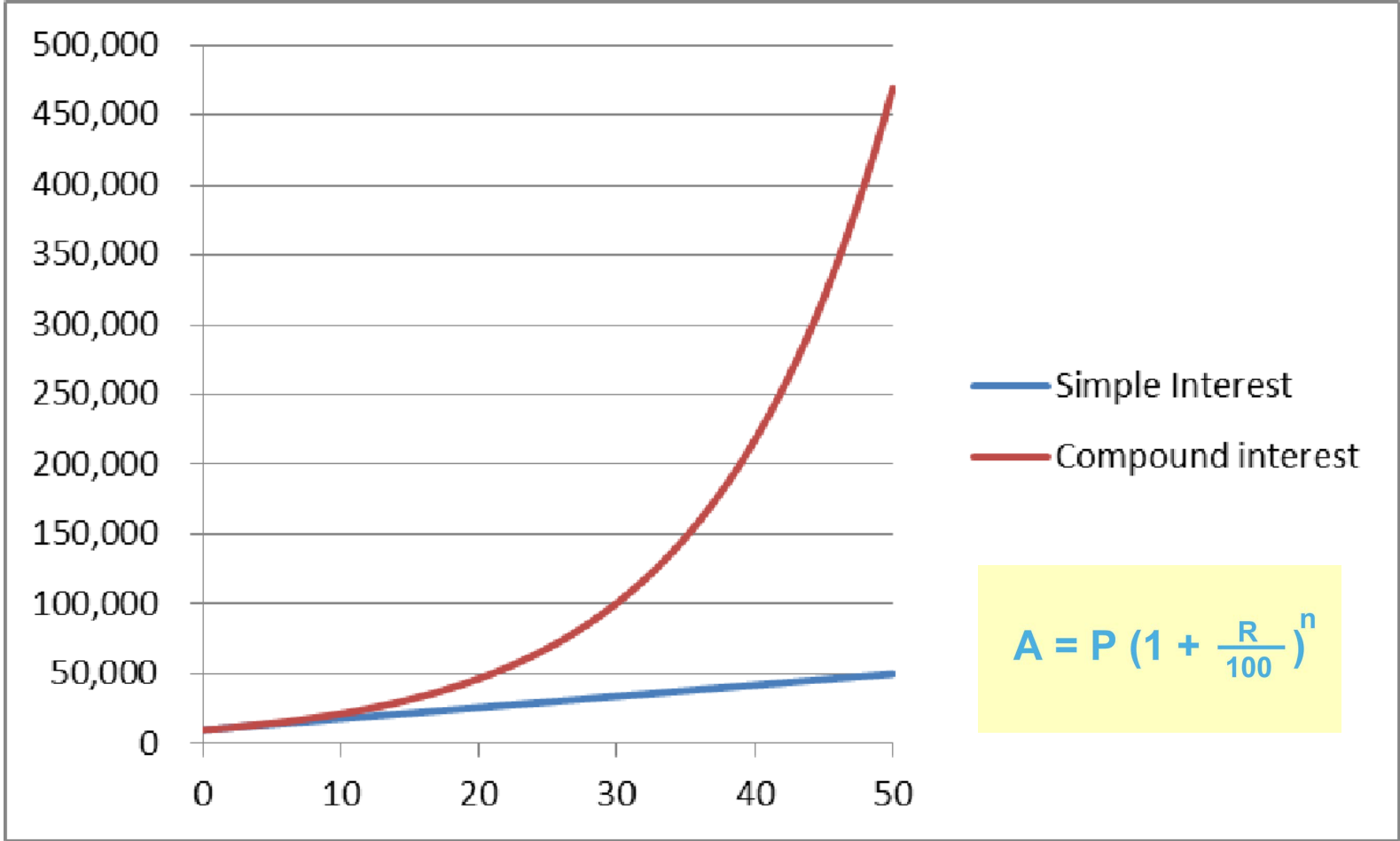
Can Change Your Life

The Kaizen Way

by Robert Maurer, Ph.D.



"When you improve a little each day, eventually big things occur. When you improve conditioning a little each day; eventually you have a big improvement in conditioning. Not tomorrow, not the next day; but eventually a big gain is made. Don't look for the big, quick improvement. Seek the small improvement one day at a time. That's the only way it happens-and when it happens, it lasts." -John Wooden, one of the most successful coaches in the history of college basketball.



**Idea # 2:
Proof by Contradiction**

Suppose $\sqrt{2}$ is **rational**. That means it can be written as the ratio of two integers p and q

$$\sqrt{2} = \frac{p}{q} \quad (1)$$

where we may assume that p and q have no common factors. (If there are any common factors we cancel them in the numerator and denominator.) Squaring in (1) on both sides gives

$$2 = \frac{p^2}{q^2} \quad (2)$$

which implies

$$p^2 = 2q^2 \quad (3)$$

Thus p^2 is even. The only way this can be true is that p itself is even. But then p^2 is actually divisible by 4. Hence q^2 and therefore q must be even. So p and q are both even which is a contradiction to our assumption that they have no common factors. The square root of 2 cannot be rational!

Reductio ad absurdum

A form of argument that attempts to disprove a statement by showing it inevitably leads to a ridiculous, absurd, or impractical conclusion

Example # 1: Buffett on Absurdity of Dotcom Valuation

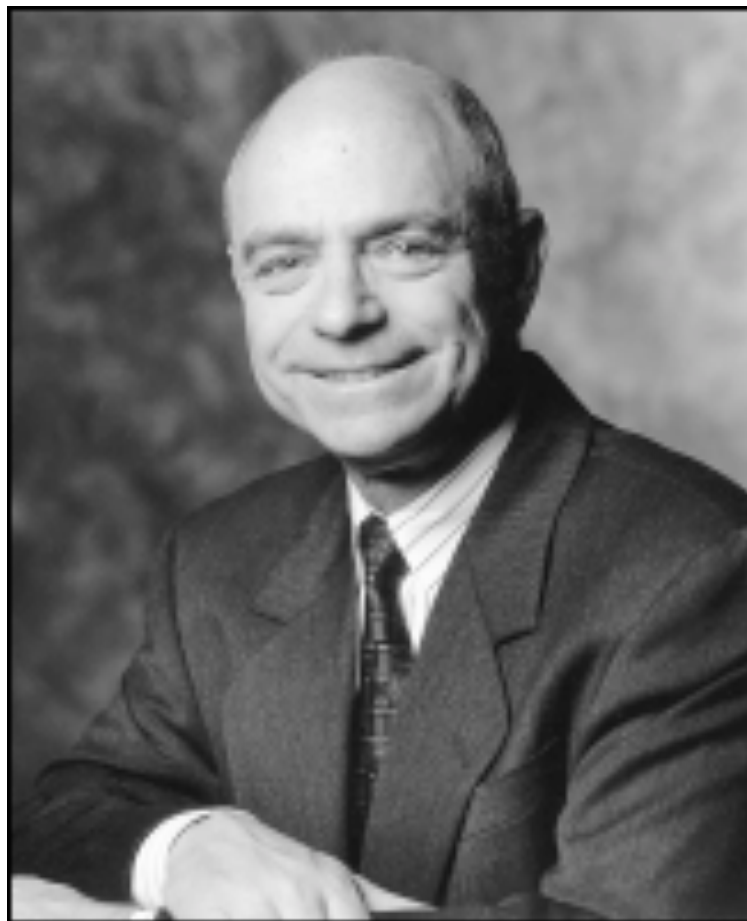


Warren Buffett



Warren Buffett

Example # 2: Ralph Wanger on Disk Drive Industry

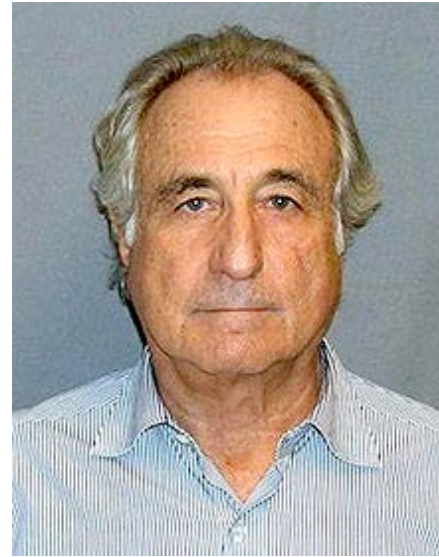


Ralph Wanger

**Example # 3: Harry Markopolos on
Absurdity of Bernie Madoff's
Investment Returns**



Harry Markopolos



Bernie Madoff

60 MINUTES



0:00 ◀ ▶ ⏪ ⏩ ⏹ ⏴ ⏵ ↗

-13:48

The World's Largest Hedge Fund is a Fraud

November 7, 2005 Submission to the SEC

Madoff Investment Securities, LLC

www.madoff.com

There are 2 possible scenarios that involve fraud by Madoff Securities:

1. Scenario # 1 (**Unlikely**): I am submitting this case under Section 21A(e) of the 1934 Act in the event that the broker-dealer and ECN depicted is actually providing the stated

returns to investors but is earning those returns by **front-running** customer order flow. Front-running qualifies as insider-trading since it relies upon material, non-public information that is acted upon for the benefit of one party to the detriment of another party. Section 21A(e) of the 1934 Act allows the SEC to pay up to 10% of the total fines levied for insider-trading. We have obtained approval from the SEC's Office of General Counsel, the Chairman's Office, and the bounty program administrator that the SEC is able and willing to pay Section 21A(e) rewards. This case should qualify if insider-trading is involved.

2. Scenario # 2 (**Highly likely**) Madoff Securities is the world's largest **Ponzi Scheme**. In this case there is no SEC reward payment due the whistle-blower so basically I'm turning this case in because it's the right thing to do. Far better that the SEC is proactive in shutting down a Ponzi Scheme of this size rather than reactive.

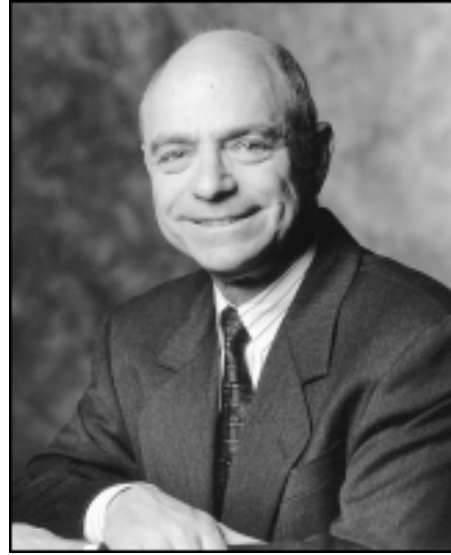
Proof by Contradiction



Red Flag # 4: *\$9.017 billion in total OEX listed call options outstanding is not nearly enough to generate income on BM's total amount of assets under management which I estimate to range between \$20 - \$50 billion. Fairfield Sentry Ltd. alone has \$5.1 billion with BM. And, while BM may say he only uses Over-the-Counter(OTC) index options, there is no way that this is possible. The OTC market should never be several times larger than the exchange listed market for this type of plain vanilla derivative.*



Warren Buffett



Ralph Wanger



Harry Markopolos



“How often have I said to you that when you have eliminated the impossible, whatever remains, however improbable, must be the truth?”

**Falsification is Powerful Way to
Think**

**Idea # 3:
Reductionism**

Example of Reductionism

$$30x + 10y = 90$$

divide both sides by 10

$$3x + y = 9$$



You can never make any explanation that can be made in a more fundamental way in any other way than the most fundamental way.

**Idea # 4:
Inversion**

Example:

**What is the Probability of Landing Heads at
Least Once in 10 Coin Flips**



**“Invert, always
invert.” — Carl
Jacobi**

Equation 1:

$$20x + 10y = 5x + 8y + 10$$

By using inversion by moving terms on right hand side to left hand side of the equation, leaving one term only on left hand side, we get

$$(20x - 5x) + (10y - 8y) = 10$$

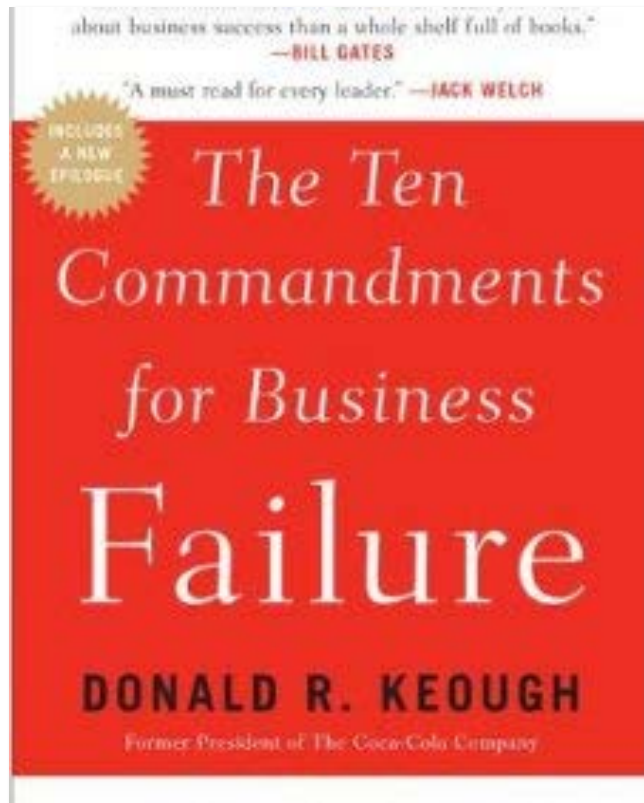
And we end up with the

Reduced Equation:

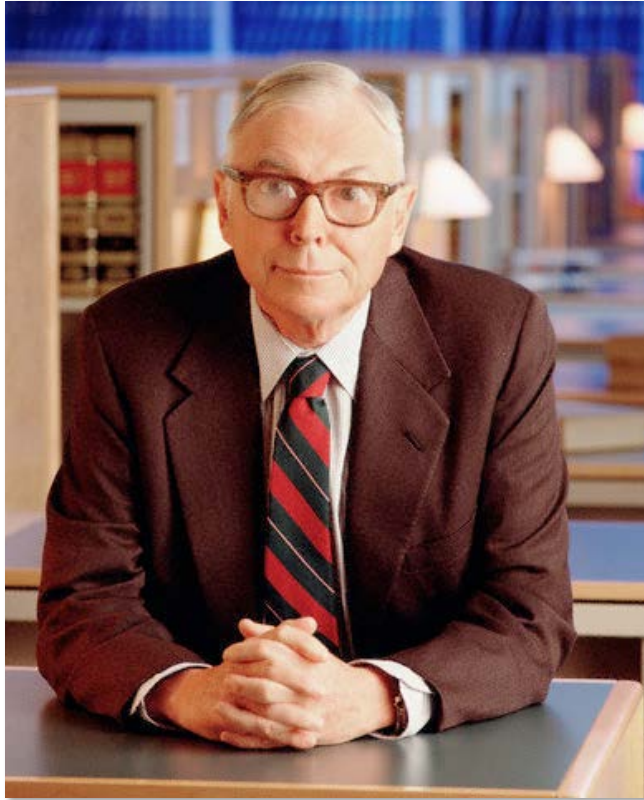
$$15x + 2y = 10$$

Example: Ask, How to Fail?

Then Don't Do Those Things



“Instead of thinking how to make your business better, think how to ruin it, and then simply avoid those things.”



“We should make a list of everything that irritates the customer, and then we should eliminate those defects one by one. That is the way to compete in the service business.”



**“All I want to know is
where am going to
die, so I never go
there.” — Charlie
Munger**

Example: Avoid Dumb Behavior

Syst. rec 03/15/2013

P.Lot 12A Gate3

05:01:14



“You don’t have to pee on an electric fence to learn not to do it.” — Charlie Munger



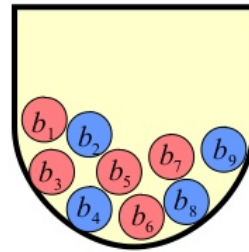




**Idea # 5:
Small Probabilities, Large Consequences**

Example 1: Balls-and-Urn

- Suppose an urn contains 4 blue balls and 5 red balls.
- An example **experiment**: Shake up the urn, reach in (without looking) and pull out a ball.
- A **random variable** V : Identity of the chosen ball.
- The **sample space** S : The set of all possible values of V :
 - In this case, $S = \{b_1, \dots, b_9\}$
- An **event** E : “The ball chosen is blue”: $E = \{ \text{_____} \}$
- What are the odds in favor of E ?
- What is the probability of E ?



Let Us Play A Game

I toss a coin

If it lands HEADs I will pay you Rs 50 lacs

If it lands TAILS you will pay me Rs 10 lacs

WILL YOU PLAY?

The Game

I toss a coin

If it lands HEADS I will pay you Rs 50 lacs

If it lands TAILS you will pay me Rs 10 lacs

WILL YOU PLAY?

Expected Value of the Game

Outcome	Probability	Win/Loss	Expectation
Heads	50%	₹ 5,000,000	₹ 2,500,000
Tails	50%	-₹ 1,000,000	-₹ 500,000
		Expected Value of Game	₹ 2,000,000

A Game

I toss a coin

If it lands HEADS I will pay you Rs 50 lacs

If it lands TAILS you will pay me Rs 10 lacs

Your net worth is Rs 10 lacs

Now WILL YOU PLAY?

Rephrasing This Game

Will you take a 50 percent chance of a wipeout?

What about 20 percent

Will you take a 20 percent chance of wipeout?

What about a 1 percent chance

Will you take a 1 percent chance of a wipeout?

What Is the Big Lesson

You do not take the risk of ruin no matter how good the upside



Nassim Taleb

**In a strategy that
entails ruin
benefits never offset
risks of ruin**



Nassim Taleb

**It is irrational to
separate risk taking
from the risk
management of ruin**





Anil Ambani, Reliance Power, Reliance Infrastructure, Reliance Capital,



Naresh Goyal, Jet Airways



Kishore Biyani, Future Group



C.P. Krishnan Nair, Hotel Leelaventure



Gautam Thapar, BILT, Crompton Greaves, CG Power



G.M. Rao, GMR Group



**Subhash Chandra,
Zee Entertainment**



Jaiprakash Gaur, Jaypee Group



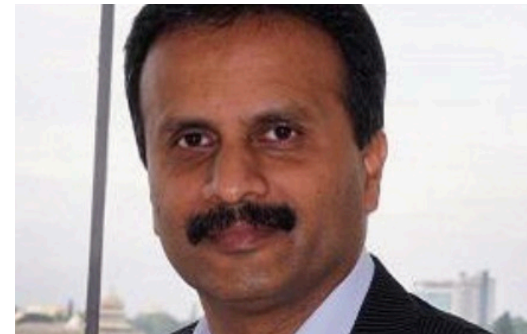
**Vijay Mallya, United Breweries,
United Spirits, Kingfisher Airlines**



Sanjay Chandra, Unitech



Tulsi Tanti, Suzlon



V. G. Siddhartha, Cafe Coffe Day





It takes 20 years to build a reputation and five minutes to ruin it. If you think about that, you'll do things differently.”

**Idea # 6:
Don't Become a Patsy in the Game**

Assume that a coin is fair

It has an equal probability of landing heads or tails when tossed

I toss it 99 times and get HEADS each time

For the next toss what is your prediction?

Will it land head or tail?

Assume that a coin is fair

It has an equal probability of landing heads or tails when tossed

I toss it 99 times and get HEADS each time

For the next toss what is your prediction?

Will it land head or tail?

What is the probability of getting 100 heads in 100 tosses in a FAIR coin

That's simply 0.5^{100}

Or 1 in a 1,267,650,600,228,229,401,496,703,205,376 chance

What is the probability of getting 100 heads in 100 tosses in a FAIR coin

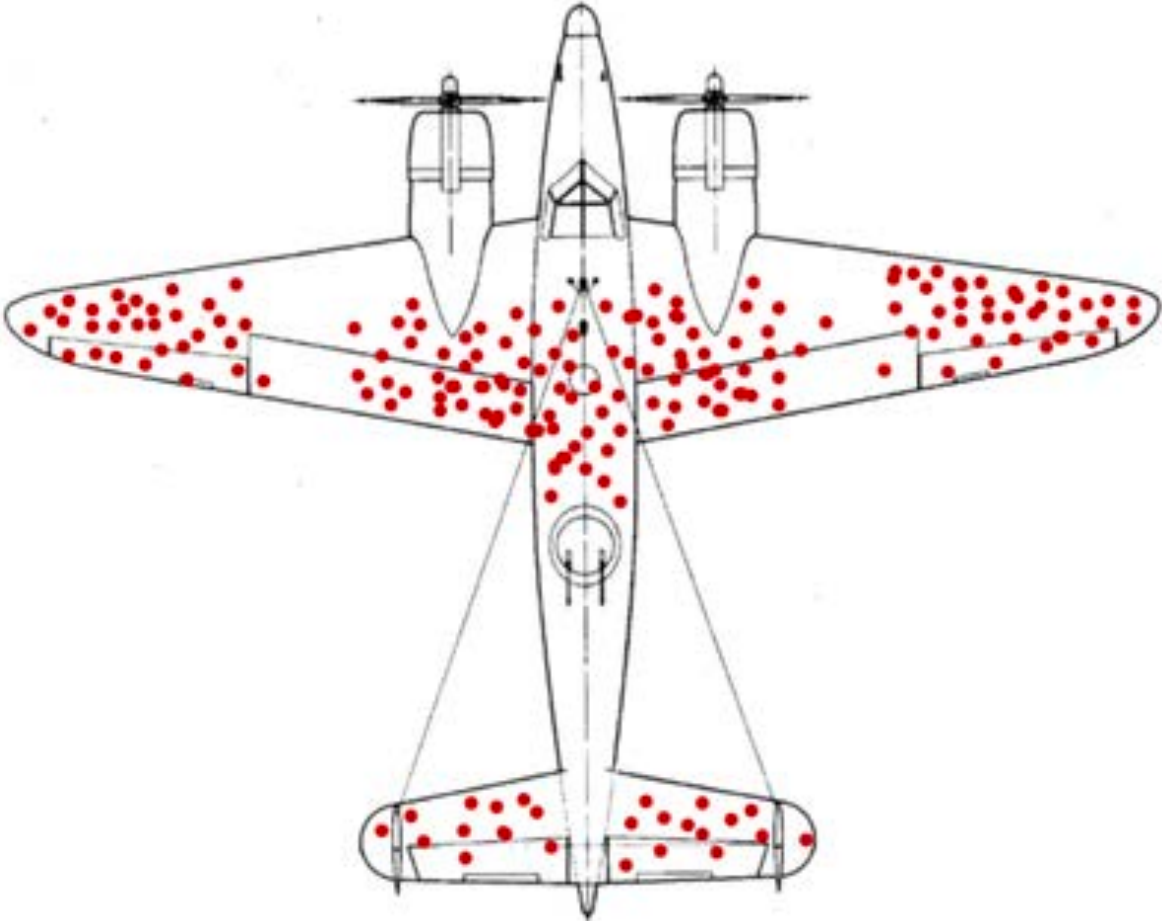
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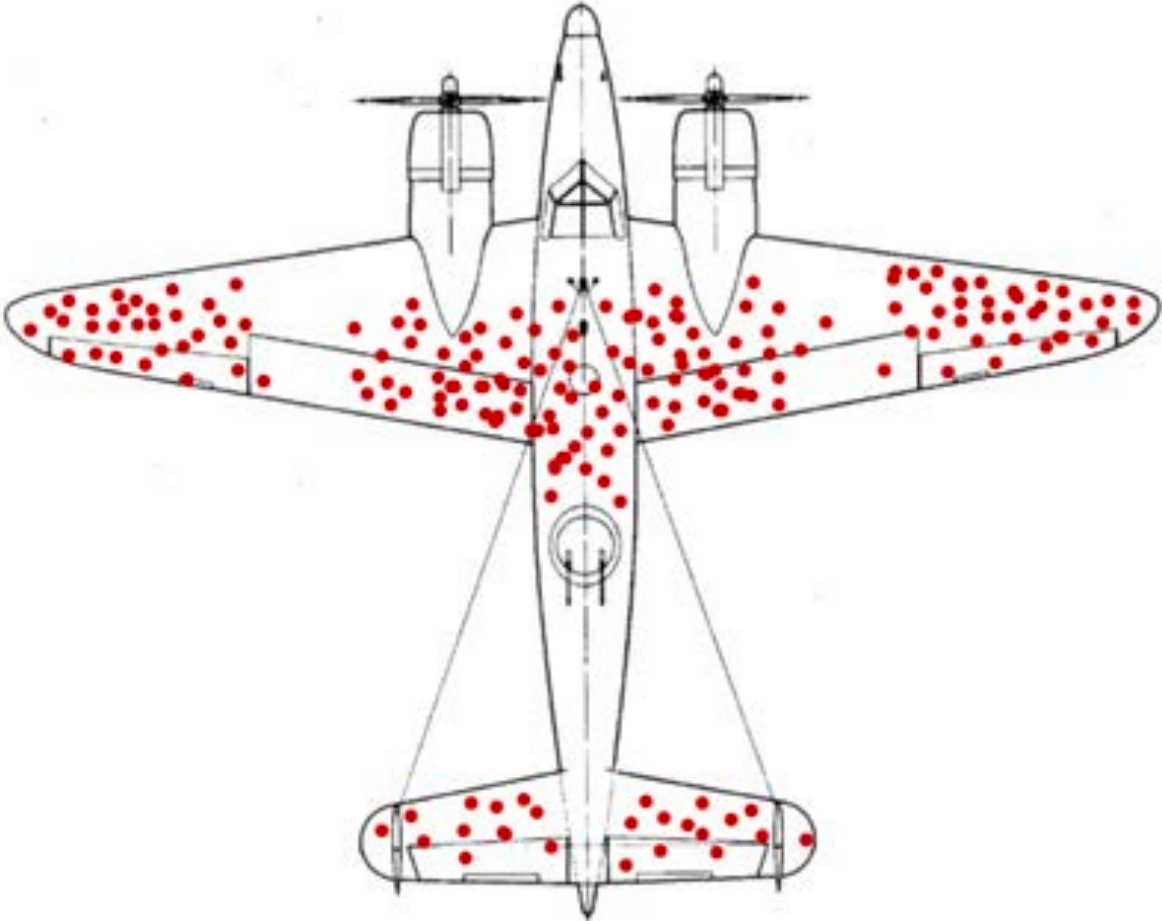
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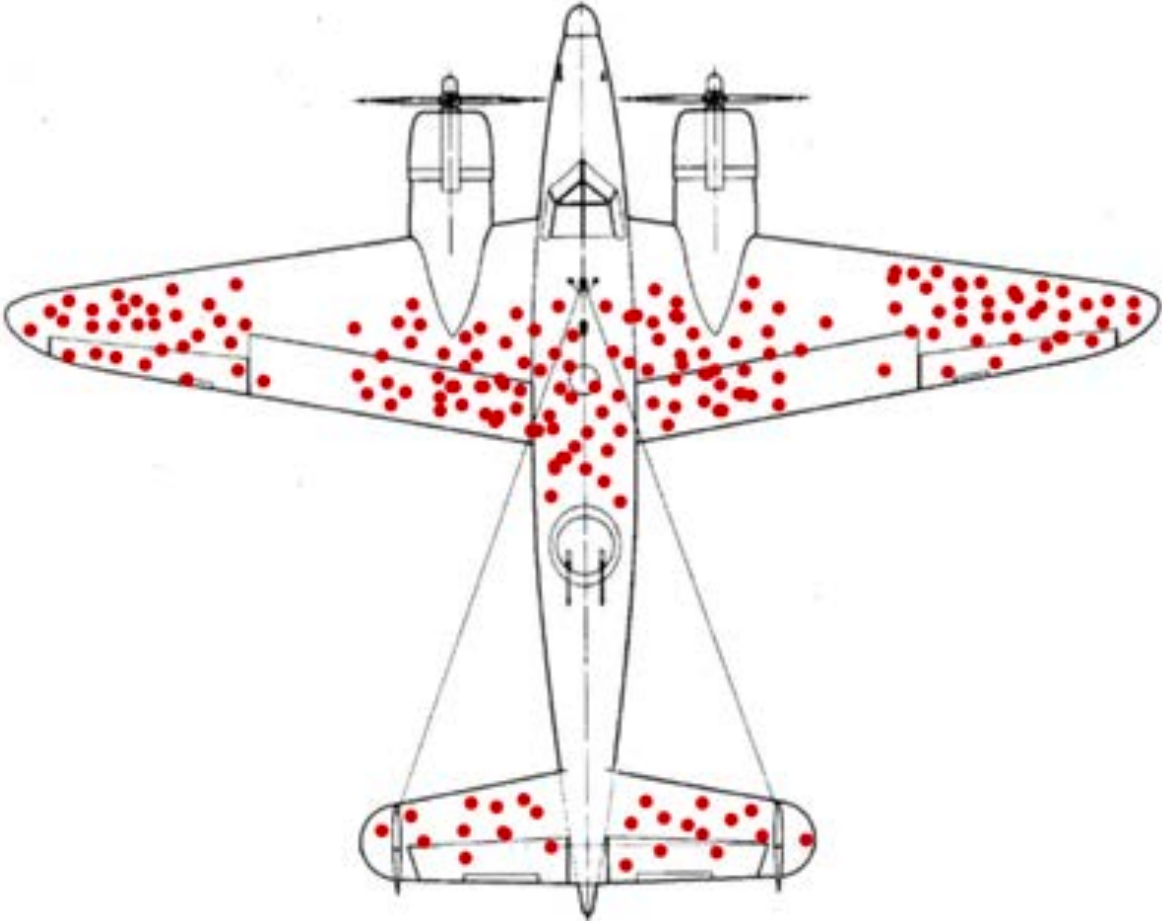


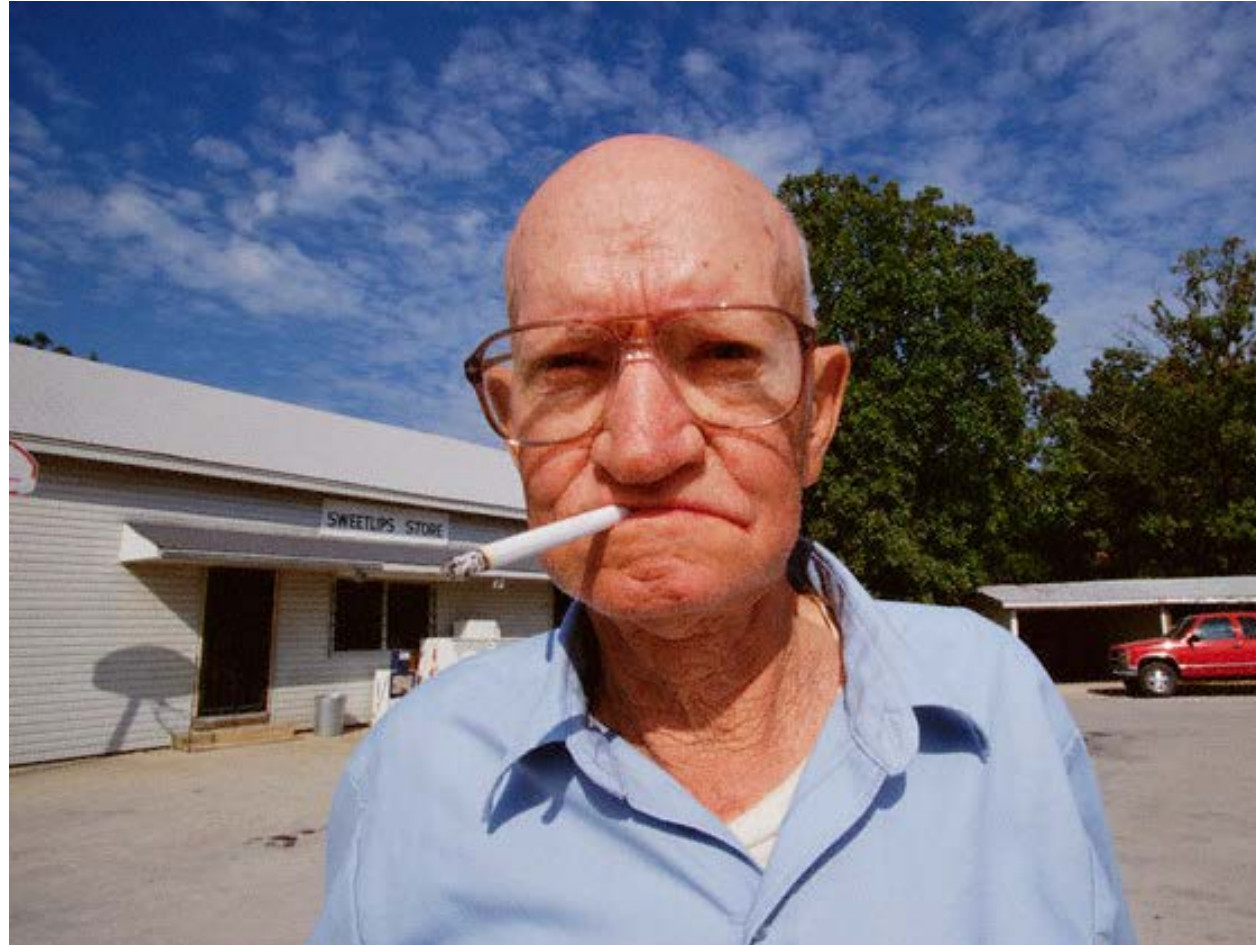
As they say in poker, “If you’ve been in the game 30 minutes and you don’t know who the patsy is, you’re the patsy.”

**Idea # 7:
Think Like a Statistician**

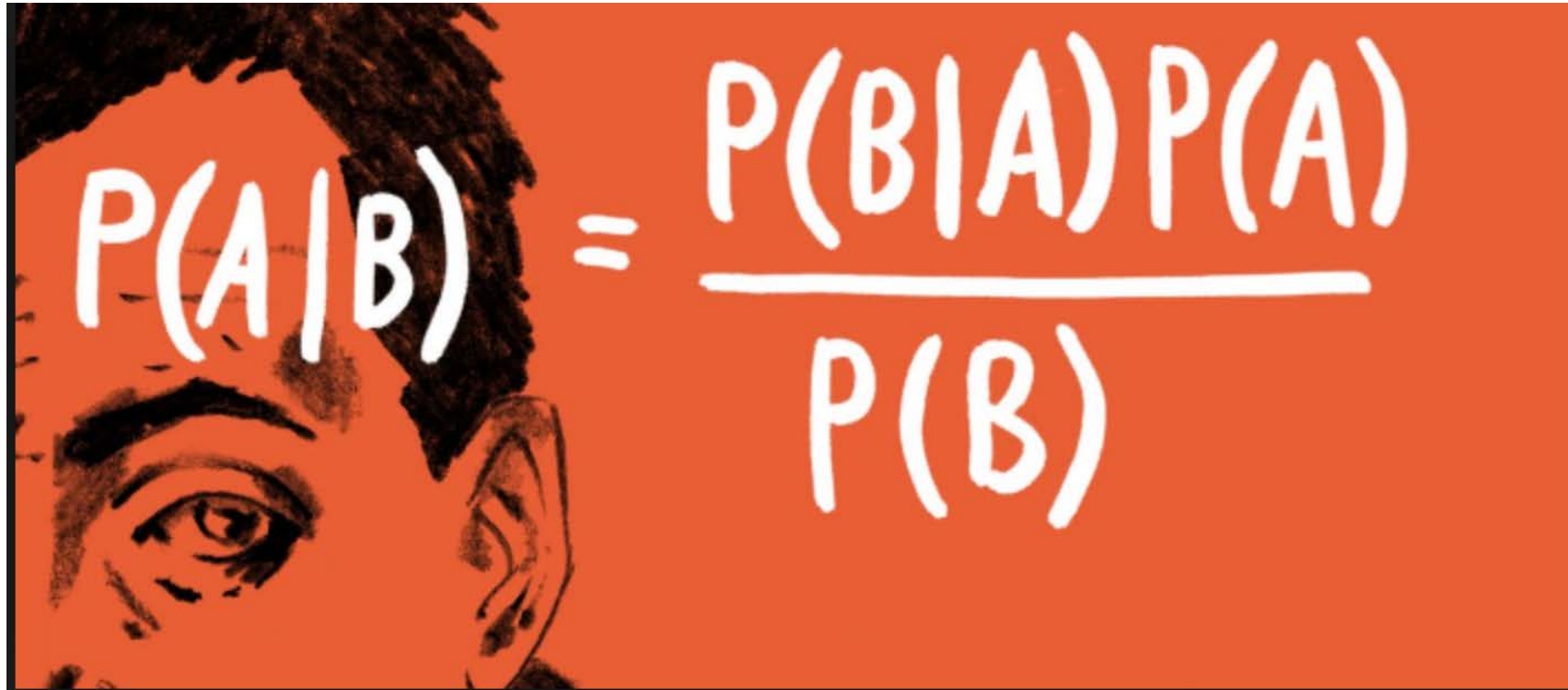








**Idea # 8:
Think Like a Bayesian**

A stylized illustration of a person's face, rendered in a sketchy, high-contrast style. The person has dark hair and is looking slightly to the right. The background of the illustration is a solid orange color. Overlaid on the person's forehead and the background is the mathematical formula for Bayes' Rule, written in white, hand-drawn style text. The formula is:
$$P(A|B) = \frac{P(B|A)P(A)}{P(B)}$$

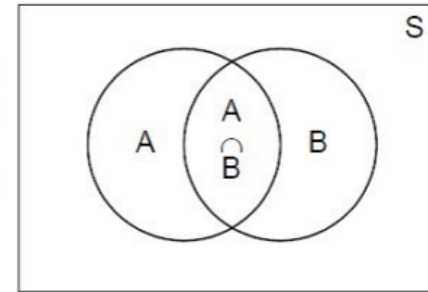
$P(A|B) = \frac{P(B|A)P(A)}{P(B)}$

Conditional Probability
or
Bayes' Rule

CONDITIONAL PROBABILITY

The probability of occurrence of an event B when it is known that some event A has occurred is called a condition probability and is denoted by $P(B/A)$. The symbol $P(B/A)$ is usually read "the probability that B occurs given that A occurs" or "simply probability of B, given A".

Consider two events 'A' and 'B' of sample-space S. When it is known that event 'A' has occurred, it means that sample space would reduce to the sample points representing event A. Now for $P(B/A)$ we must look for the sample points representing the simultaneous occurrence of A and B i.e. sample points in $A \cap B$.



$$\Rightarrow P(B/A) = \frac{n(A \cap B)}{n(A)} = \frac{\frac{n(A \cap B)}{n(S)}}{\frac{n(A)}{n(S)}} = \frac{P(A \cap B)}{P(A)}$$

$$\text{Thus } P(B/A) = \frac{P(A \cap B)}{P(A)}, \text{ where } 0 < P(A) \leq 1$$

$$\text{Similarly, } P(A/B) = \frac{P(A \cap B)}{P(B)}, 0 < P(B) \leq 1$$

$$\text{Hence, } P(A \cap B) = \begin{cases} P(A) \cdot P(B/A), & P(A) > 0 \\ P(B) \cdot P(A/B), & P(B) > 0 \end{cases}$$

Consider the event 'B' of getting a '4' when a fair die is tossed. Now suppose that it is known that toss of die resulted in a number greater than 3 (say event A). And we have to obtain

i.e. the probability of getting a '4' given that a number greater than 3 has occurred. Clearly

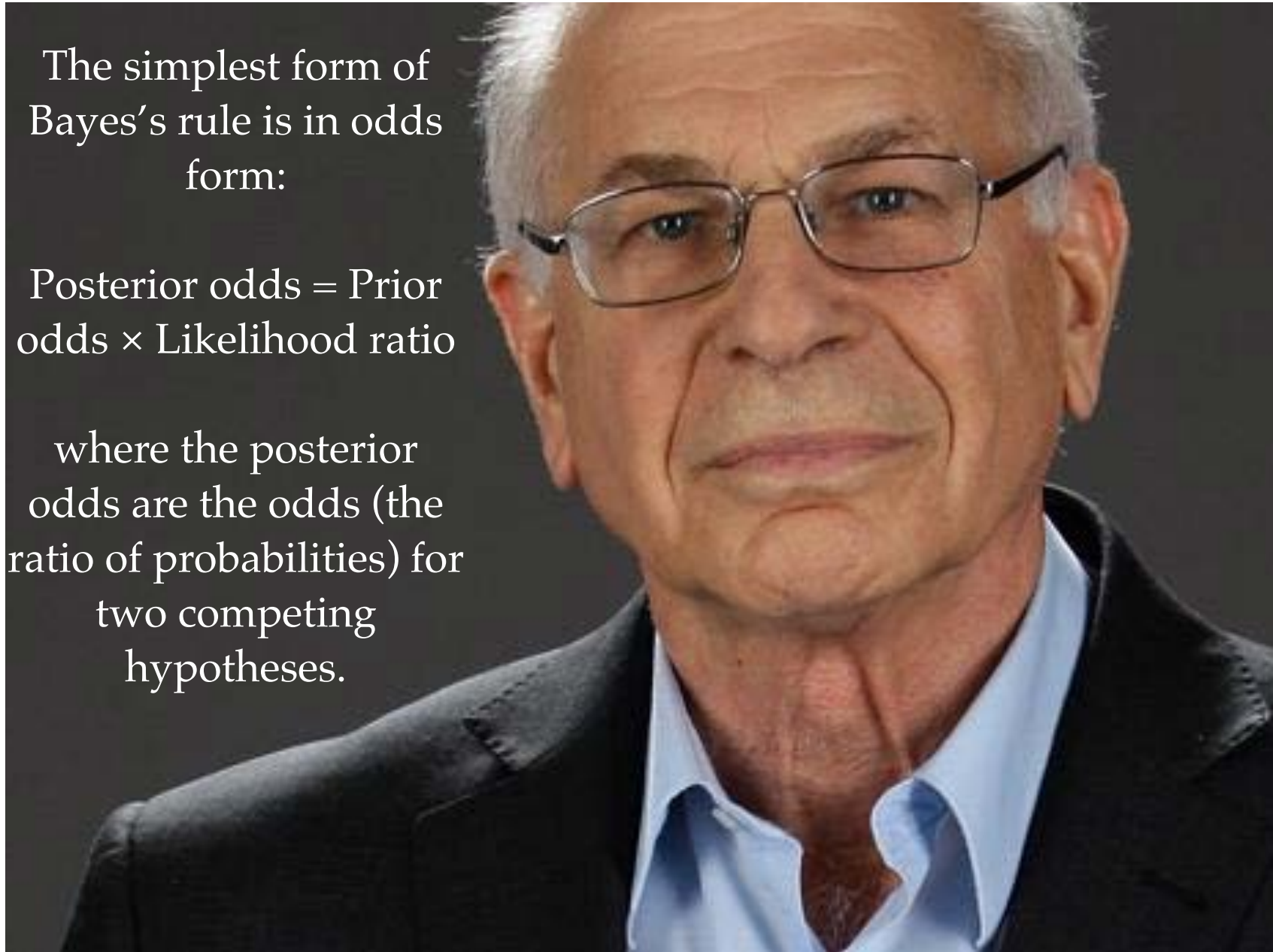
$$A = \{4, 5, 6\}, B = \{4\} \Rightarrow P(B/A) = \frac{1}{3}$$

$$\text{also } P(A \cap B) = \frac{1}{6} \text{ and } P(A) = \frac{3}{6} = \frac{1}{2} \Rightarrow P(B/A) = \frac{P(A \cap B)}{P(A)} = \frac{1/6}{1/2} = \frac{1}{3}$$

The simplest form of Bayes's rule is in odds form:

Posterior odds = Prior odds \times Likelihood ratio

where the posterior odds are the odds (the ratio of probabilities) for two competing hypotheses.



Posterior odds = Prior odds \times Likelihood ratio



**Base Rates (historical
statistical information)**

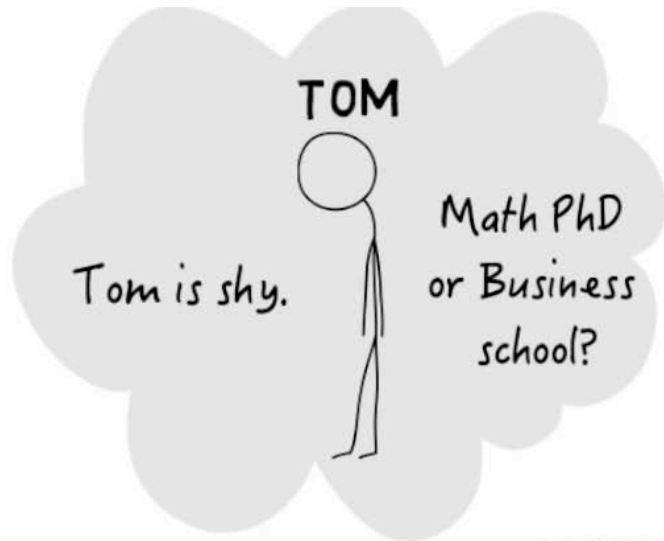


**Information specific
to the situation being
examined**

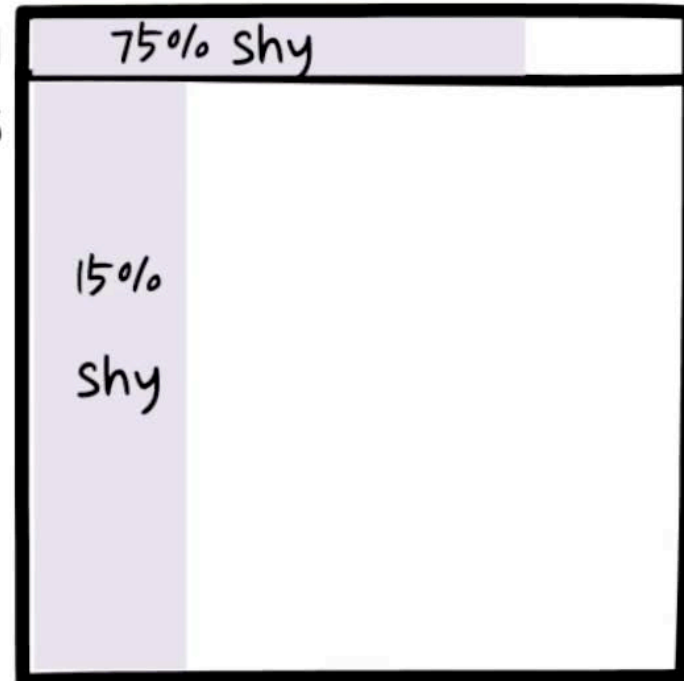
Imagine that you're walking across the campus of some large American University and you meet a guy called Tom. You chat with him for a few minutes and you notice the Tom is shy. He's not really making eye contact very often, he sounds as if he's mumbling.

Is Tom more likely to be in a Math PhD program or in the business school? (Let's assume it has to be one or the other.)





MATH
BUSINESS



MATH: BUSINESS

Prior odds ratio 1 : 10
Likelihood ratio 75 : 15

https://youtu.be/BrK7X_XIGB8

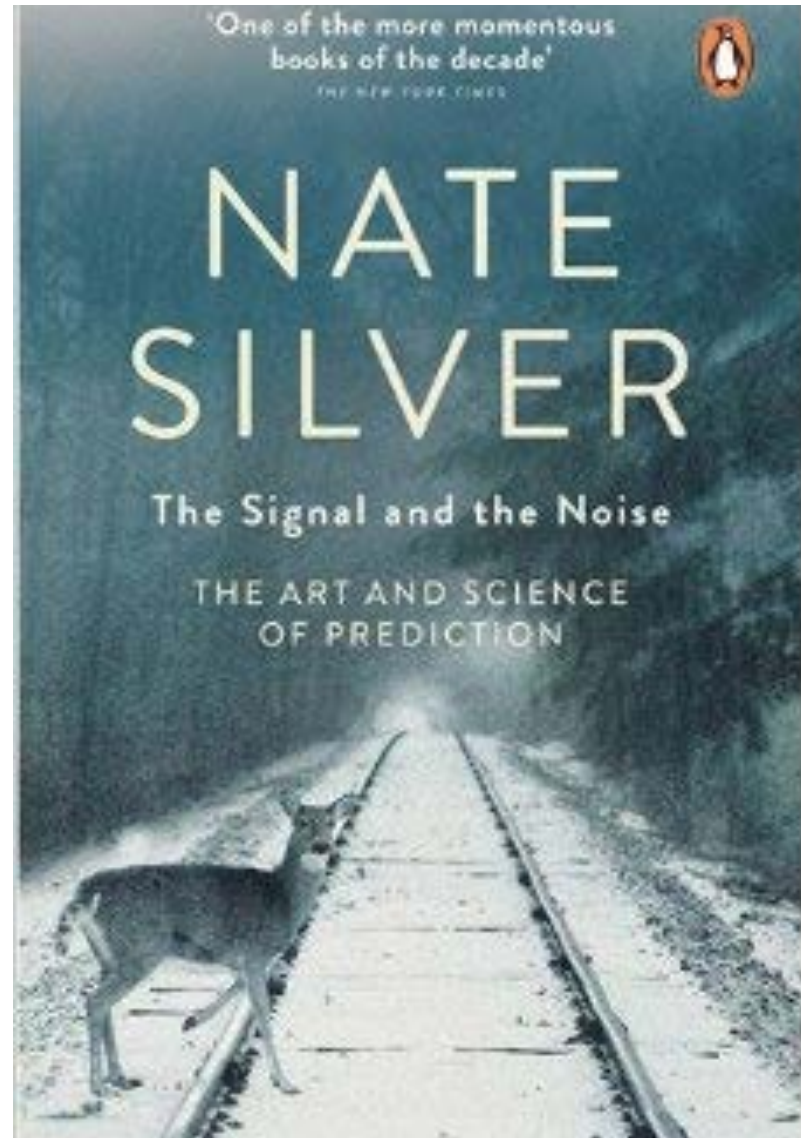


FIGURE 8-5A: BAYES'S THEOREM—TERROR ATTACK EXAMPLE

PRIOR PROBABILITY		
Initial estimate of how likely it is that terrorists would crash planes into Manhattan skyscrapers.	x	0.005%
A NEW EVENT OCCURS: FIRST PLANE HITS WORLD TRADE CENTER		
Probability of plane hitting if terrorists are attacking Manhattan skyscrapers.	y	100%
Probability of plane hitting if terrorists are <i>not</i> attacking Manhattan skyscrapers (i.e. an accident).	z	0.008%
POSTERIOR PROBABILITY		
Revised estimate of probability of terror attack, given first plane hitting World Trade Center.	$\frac{xy}{xy + z(1-x)}$	38%

FIGURE 8-5A: BAYES'S THEOREM—TERROR ATTACK EXAMPLE

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Initial estimate of how likely it is that terrorists would crash planes into Manhattan skyscrapers.	x	0.005%
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Revised estimate of probability of terror attack, given first plane hitting World Trade Center.	$\frac{xy}{xy + z(1-x)}$	38%

FIGURE 8-5B: BAYES'S THEOREM—TERROR ATTACK EXAMPLE

PRIOR PROBABILITY		
Revised estimate of probability of terror attack, given first plane hitting World Trade Center.	x	38%
A NEW EVENT OCCURS: SECOND PLANE HITS WORLD TRADE CENTER		
Probability of plane hitting if terrorists are attacking Manhattan skyscrapers.	y	100%
Probability of plane hitting if terrorists are <i>not</i> attacking Manhattan skyscrapers (i.e. an accident).	z	0.008%
POSTERIOR PROBABILITY		
Revised estimate of probability of terror attack, given second plane hitting World Trade Center.	$\frac{xy}{xy + z(1-x)}$	99.99%

FIGURE 8-5B: BAYES'S THEOREM—TERROR ATTACK EXAMPLE

PRIOR PROBABILITY		
Revised estimate of probability of terror attack, given first plane hitting World Trade Center.	x	38%
A NEW EVENT OCCURS: SECOND PLANE HITS WORLD TRADE CENTER		
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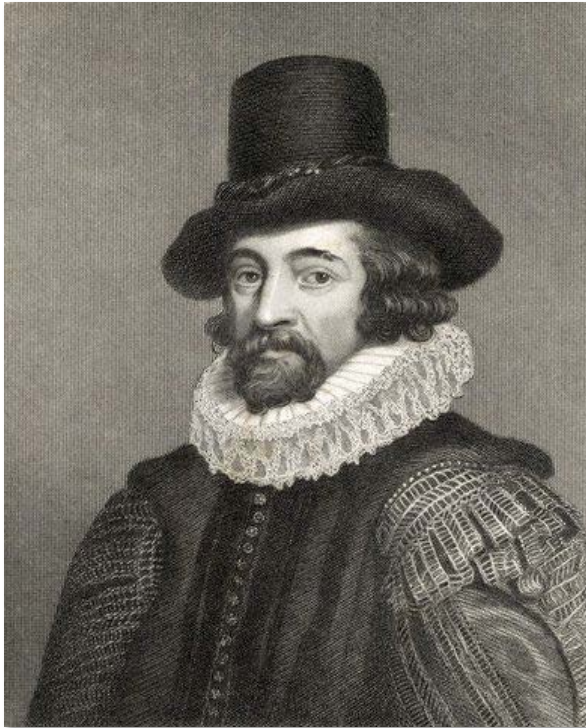
Benefit # 1: Belief Updation

Belief updating is to good forecasting as brushing and flossing are to good dental hygiene. It can be boring, occasionally uncomfortable, but it pays off in the long term...

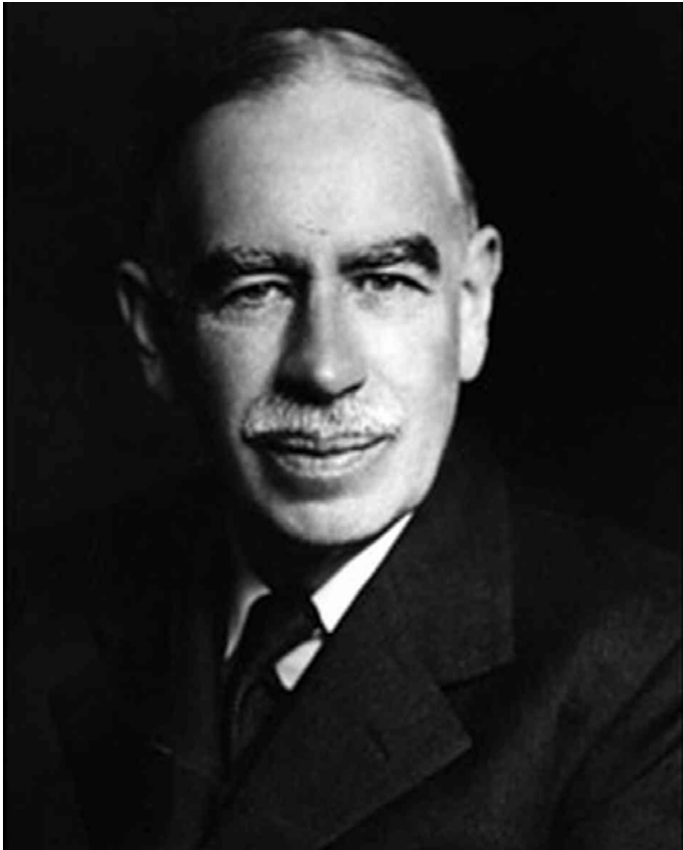


**Confirmation Bias:
Overweighing evidence
that confirms your prior
notions and under
weighing evidence that
contradicts it**

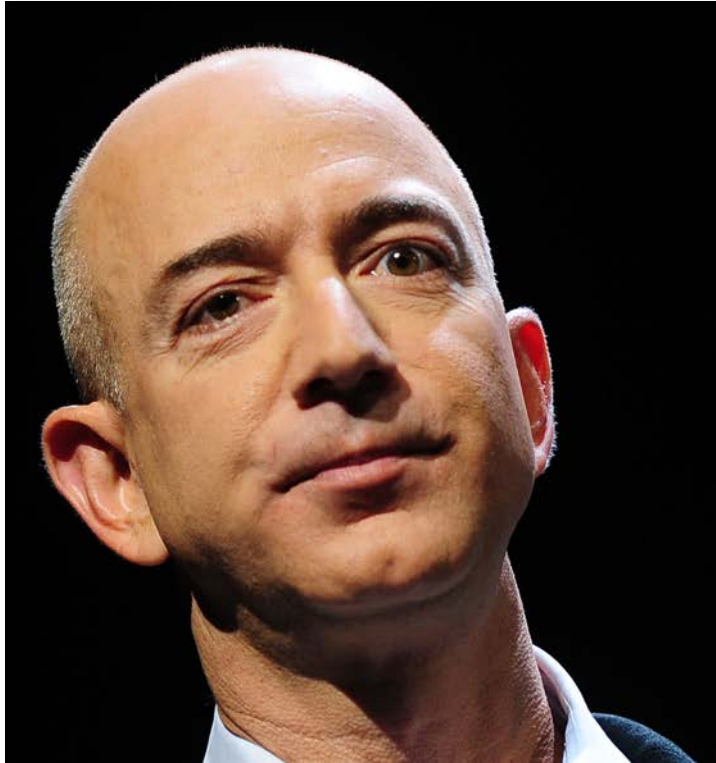




**“What a man believes,
he prefers to be true.” -
Sir Francis Bacon**



**“When facts
change, I change
my mind. What do
you do Sir?” -
John Maynard
Keynes**



Jeff Bezos

People who were right a lot of the time were people who often changed their minds. He doesn't think consistency of thought is a particularly positive trait. It's perfectly healthy — encouraged, even — to have an idea tomorrow that contradicted your idea

**Benefit # 2: Freedom from Insensitivity to
Base Rates**



Benefit # 3: Becoming More Objective







Summary

1. Compound Interest
2. Proof by Contradiction
3. Reductionism
4. Inversion
5. Small Probabilities, Large Consequences
6. Patsy in the Game
7. Think Like a Statistician
8. Think Like a Bayesian

1:

Just how powerful some of the ideas that are taught in academia are, just how useful they are in making decisions and for understanding how the world really works;

2:

**How becoming a wiser person over time
requires application of these ideas;**

3:

That these ideas will come from multiple disciplines and you will have to learn to be a broad thinker by picking up the best ideas from multiple disciplines;

4:

How you only need a handful of key ideas from key disciplines to really understand how the world really works; and

5:

**How these ideas often combine to
produce stunning outcomes**



“Worldly wisdom is mostly very, very simple. And what I’m urging on you is not that hard to do if you have the will to plow through and do it. And the rewards are awesome – absolutely awesome.” — Charlie Munger

Thank You